Form **990**

Return of Organization Exempt From Income Tax

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

A F	or th	e 2024 cal	endar year, or tax year beginning			and en	iding						
ь.			C Name of organization						D Em	ployer i	dentifica	tion nu	ımber
В С	heck if a	applicable:	RAINFOREST ALLIANCE H	HOLDING, INC.									
	Addre	ss change	Doing business as						82-	-4110	3897		
	Name	change	Number and street (or P.O. box if ma	ail is not delivered to street add	dress)		Room/su	Room/suite E Telephone nu			number		
	Initial	return	298 FIFTH AVENUE, 7TH	H FLOOR					(21	L2)6	77-19	77-1900	
	Final r	eturn/terminated	City or town, state or province, coun	try, and ZIP or foreign postal o	code				G Gro	ss recei	ipts \$		
	Amen	ded return	NEW YORK, NY 10001									N	ONE
	Applic	ation pending	F Name and address of principal office	r: ADAM COX				H(a) Is thi	is a group rdinates?	return for		Yes	X No
			298 FIFTH AVENUE, 7TH	H FLOOR, NEW YOR	RK, NY 10	001		H(b) Are a		nates inclu	ded?	Yes	No
ı	Tax-ex	cempt status:	X 501(c)(3) 501(c)() (insert no.)	4947(a)(1) or	52	27	If "N	lo," attacl	h a list. S	See instruc	tions.	
J	Webs	ite: WW	WW.RAINFOREST-ALLIANCE	E.ORG				H(c) Gro	up exem	ption nun	nber		
K	Form	of organization	on: X Corporation Trust	Association Other		L Year	of format	ion: 201	.8 M s	State of	legal do	micile:	DE
Pá	art I	Summ	nary										
	1	Briefly des	scribe the organization's mission o	most significant activities	: RA WOR	KS AT	THE	INTERS	SECT	ON (OF BU	SINF	ESS,
_		AGRICU	JLTURE & FORESTS TO IM	IPROVE LIVES & P	ROTECT N	ATURE	BY						
Governance		TRANSF	ORMING HOW LAND IS US	ED, PRODUCTION	OF GOODS	& CO	NSUME	R CHO	ICES				
rna													
ove	2	Check this	s box if the organization of	discontinued its operation	ons or dispo	sed of	more t	han 25%	6 of i	its ne	t assets	 3.	
	3	Number of	f voting members of the governing	body (Part VI, line 1a)						3			21
es	4		f independent voting members of t							4			21
Activities &	5		ber of individuals employed in cale							5			NONE
Acti	6		ber of volunteers (estimate if necess							6			21
`	7a		elated business revenue from Part V							7a			NONE
			ated business taxable income from I							7b			NONE
								Prior Y			Curi	rent Y	ear
Φ	8	Contributi	ons and grants (Part VIII, line 1h) .				٦		NC	ONE			NONE
Revenue	9		service revenue (Part VIII, line 2g) .		COPY F				NC	ONE			NONE
e ve	10		nt income (Part VIII, column (A), line		PUBLIC INSF	PECTION	<u>"</u>		NC	ONE			NONE
Œ	11	Other reve	enue (Part VIII, column (A), lines 5,	6d, 8c, 9c, 10c, and 11e)					NC	ONE			NONE
	12	Total reve	nue - add lines 8 through 11 (must	equal Part VIII, column (A), line 12)				NC	ONE			NONE
	13	Grants an	d similar amounts paid (Part IX, colu	ımn (A), lines 1-3)					NC	ONE			NONE
	14	Benefits p		NC	ONE			NONE					
S	15	Salaries, d	other compensation, employee bene	efits (Part IX, column (A), l		NONE					NONE		
Expenses	16 a	Profession	nal fundraising fees (Part IX, column	(A), line 11e)		NONE					NONE		
×be			draising expenses (Part IX, column (I										
Ш	17	Other exp	enses (Part IX, column (A), lines 11	a-11d, 11f-24e)	d, 11f-24e)						N		NONE
	18	Total expe	enses. Add lines 13-17 (must equal	Part IX, column (A), line 2	5)			NONE			NON		NONE
	19	Revenue I	less expenses. Subtract line 18 from	ı line 12					NC	ONE			NONE
Net Assets or Fund Balances							Begin	ning of Cu	urrent Y	'ear	End	of Yea	ır
set	20	Total asse	ets (Part X, line 16)						NC	ONE			NONE
t As	21	Total liabil	lities (Part X, line 26)				-		NC	ONE			NONE
함	22	Net assets	s or fund balances. Subtract line 21	from line 20					NC	ONE			NONE
Pa	rt II	Signat	ture Block										
Und	ler pe	nalties of pe	rjury, I declare that I have examined thi plete. Declaration of preparer (other than	s return, including accompa	nying schedules	and stat	tements, a	and to the	best of	my kn	owledge	and be	elief, it is
truc	, 0011	ot, and com	protes. Becommender of property (other than	omoor, to bacca on an intern	nation of which	propuror	nao any ki						
Ci~	_									13/20	J25 <u> </u>		
Sig Hei		Signature of	of officer					Da	te				
пеі	e	ADAM C			CFO								
			nt name and title										
Paid	ı	Print/Type	e preparer's name	Preparer's signature		Date		Che		if PT	IN		
	arer	RICHAR	RD RUVELSON	RICHARD RUVELS	SON	11/1	3/202	5 self-	employe	ed P	00234	075	
	Only	Firm's nam	ne WITHUMSMITH+BROW	N, PC				Firm's Ell	N	22.	-2027	092	
		Firm's add		D 14TH FL EAST BRUNSW				Phone no			2-828	-161	14
			iss this return with the preparer		structions	<u></u>		<u></u>			X Ye		No
For	Pape	rwork Red	uction Act Notice, see the separat	e instructions.							Forr	n 990	(2024)

Form 990 (2024) Page 2 Statement of Program Service Accomplishments Part III

	Check if S	chedule O contains	a response or note to any line in this f	Part III	X
1	Briefly describe the	organization's miss	ion:		
	SEE SCHEDULE	0			
2			gnificant program services during the		
	prior Form 990 or 9	90-EZ?			Yes X No
	If "Yes," describe the	ese new services or	n Schedule O.		
3			ing, or make significant changes i		
			andula O		Yes X No
4	If "Yes," describe the		service accomplishments for each of	of its three largest program ser	vices as measured by
-			(c)(4) organizations are required to		
			for each program service reported.	roport the amount of grante and	a anotations to others,
	,	,,			
	(Code:) (Expenses \$	NONE including grants of \$	NONE) (Revenue \$	NONE)
	SEE SCHEDULE (+		
	OHE COMBONE				
4b	(Code:) (Expenses \$	NONE including grants of \$	NONE) (Revenue \$	NONE)
	SEE SCHEDULE (
4c	(Code:	_) (Expenses \$	including grants of \$) (Revenue \$)
4d	Other program serv				
	(Expenses \$		grants of \$) (Reve	nue \$	
<u>4e</u>	Total program servi	ce expenses	NONE		

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Part IV Page 3

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Χ	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			21
,	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	-		Λ
0		8		37
•	complete Schedule D, Part III	-		X
9	· · · · · · · · · · · · · · · · · · ·			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			21
10	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		v
47	- · · · · · · · · · · · · · · · · · · ·	10		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	47		3.7
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	.		
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	[
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
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Part IV Chocklist of Poquired Schodules (continued)

Par	Checklist of Required Schedules (continued)		Vaa	No
00	Did the annualization named many than OF 000 of manta an attance to an fau demantic individuals an		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	22		v
23	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Χ	
240	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	23	Λ	<u> </u>
24 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
·	to defease any tax-exempt bonds?	24c		
Ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			21
-	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule			
	L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	<u> </u>
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	25:		
••	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	20		37
27	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		Х
30	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and	31		
38	19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Part		1 00	Λ	
	Check if Schedule O contains a response or note to any line in this Part V	_	_	
	Chesh a concade o contains a response of field to any fine in the fact v	<u> </u>	Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a NONE			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No				
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax							
Za	Statements, filed for the calendar year ending with or within the year covered by this return NONE NONE							
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b						
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х				
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>	3b						
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,							
−a	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?							
h	If "Yes," enter the name of the foreign country	4a		X				
~	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the							
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or							
	gifts were not tax deductible?	6b						
7	Organizations that may receive deductible contributions under section 170(c).							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods							
	and services provided to the payor?	7a		Х				
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was							
	required to file Form 8282?	7c		Х				
d	If "Yes," indicate the number of Forms 8282 filed during the year							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the							
	sponsoring organization have excess business holdings at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.							
	Did the sponsoring organization make any taxable distributions under section 4966?	9a						
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b						
	Section 501(c)(7) organizations. Enter:							
	Initiation fees and capital contributions included on Part VIII, line 12							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b							
	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders							
	Gross income from members or shareholders							
Ŋ	against amounts due or received from them.)							
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b							
	Section 501(c)(29) qualified nonprofit health insurance issuers.							
	Is the organization licensed to issue qualified health plans in more than one state?	13a						
	Note: See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which							
	the organization is licensed to issue qualified health plans							
С	Enter the amount of reserves on hand							
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O · · · · · ·	14b						
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or							
	excess parachute payment(s) during the year?	15		X				
	If "Yes," see the instructions and file Form 4720, Schedule N.							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х				
	If "Yes," complete Form 4720, Schedule O.							
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities	4-						
	that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17						

82-4110897 Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management	• • •		21
0000	Notice to the state of the stat		Yes	No
4.	Enter the number of voting members of the governing body at the end of the tax year 21			
1а	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	_		
h	committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent			
າ	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
2	any other officer, director, trustee, or key employee?	2		Х
•	Did the organization delegate control over management duties customarily performed by or under the direct			
3		3		Х
	supervision of officers, directors, trustees, or key employees to a management company or other person?	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?	-		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7a		37
_	one or more members of the governing body?	1 a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	7.		
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	_
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	_	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	<u> </u>
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure		1	
17	List the states with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	T (sec	tion 5	:01(c)
10	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O)	. (360		.5 1(6)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	of inter	est r	olicy.
	and financial statements available to the public during the tax year.		,	,,
20	State the name, address, and telephone number of the person who possesses the organization's books and record	ls.		

CFO 298 FIFTH AVENUE, 7TH FLOOR NEW YORK, NY 10001

Form **990** (2024) 212-677-1900 JSA

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither	the organization nor an	v related ord	anization comp	ensated any	current officer.	director, or trustee.

(A) Name and title	(B) Average hours per week	box,	unle	Pos heck ss pe	rson	e than c is both	an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations	
(1) SANTIAGO GOWLAND	1.00										
CHIEF EXECUTIVE OFFICER	40.00			Х				NONE	464,962.	77,964.	
(2) ADAM COX	1.00			<u> </u>				110112	101,3021	77,3011	
CHIEF FINANCIAL OFFICER	40.00			X				NONE	312,222.	32,838.	
(3) MOLLY STARK	1.00								,	,	
GENERAL COUNSEL & SECRETARY	40.00			Х				NONE	226,658.	42,628.	
(4) DANIEL ROGER KATZ	1.00										
DIRECTOR, BOARD CHAIR	1.00	Х		Х				NONE	NONE	NONE	
(5) PETER MARTIN SCHULTE	1.00										
DIRECTOR, TREASURER	1.00	Х		Х				NONE	NONE	NONE	
(6) TASSO REZENDE DE AZEVEDO	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(7) VANUSIA M. CARNEIRO NOGUEIRA	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(8) SONILA ALICE COOK	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(9) WENDY GORDON	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(10) MARILU HERNANDEZ DE BOSOMS	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(11) DANIEL HOUSER	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(12) PETER HANS LEHNER	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(13) NALIN KUMAR MIGLANI	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE	
(14) JUAN ESTEBAN ORDUZ TRUJILLO	1.00										
DIRECTOR	1.00	Х						NONE	NONE	NONE 990 (2024)	

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Page	R

Part VII Section A. Officers, Directors, T	rustees, Ke	y En	nplo	yee	es,	and H	lig	hest Compensat	ed Employees (c	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related	box,	unles er and	s per	ition more rson irect	e than o is both or/trusto	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-WISC)	organization and related organizations
15) ANURAG PRIYADARSHI	1.00									
DIRECTOR	1.00	Х						NONE	NONE	NONE
16) ERIC B ROTHENBERG	$-\frac{1\cdot00}{1000}$	٠								
DIRECTOR	1.00	X						NONE	NONE	NONE
17) ANISHA PUSHPIKA RAJAPAKSE DIRECTOR	$\frac{1.00}{1.00}$	X						NONE	NIONIE	NIONIE
18) PAUL DOUGLAS RUBACHA	1.00	Λ.						NONE	NONE	NONE
DIRECTOR	1.00	X						NONE	NONE	NONE
19) KERRI ANNE SMITH	1.00							I TOTAL	NONE	110112
DIRECTOR	1.00	X						NONE	NONE	NONE
20) ANNEMIEKE WIJN	1.00									
DIRECTOR	1.00	Х						NONE	NONE	NONE
21) SARAH JANE DANCHIE	1.00									
DIRECTOR	1.00	X						NONE	NONE	NONE
22) BERRY MARTTIN	1.00									
DIRECTOR	1.00	X						NONE	NONE	NONE
23) JON MCCORMACK	$-\frac{1}{1} \cdot \frac{00}{00}$.,						NONE	NONE	NONE
DIRECTOR 124) NIND HARSE	1.00	X						NONE	NONE	NONE
24) NINA HAASE DIRECTOR	1.00	X						NONE	NONE	NONE
DIRECTOR								INOINE	NONE	NONE
Als Outs Askel							_	NONE	1,003,842.	153,430.
1b Sub-total								NONE		NONE
d Total (add lines 1b and 1c)	_							NONE		153,430.
Total number of individuals (including but no reportable compensation from the organizat	ot limited to t			d at		e) who	re			100,100.
	,				110.	1111				Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3 X
										3 1
4 For any individual listed on line 1a, is the organization and related organizations of individual	greater than	\$15	50,0	00?	If	"Yes	,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive of for services rendered to the organization? If	or accrue co	mpen	satio	on f	ron	n any	un	related organizati	on or individual	5 X
Section B. Independent Contractors										
1 Complete this table for your five highest co- compensation from the organization. Report										

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ NONE

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Part VIII Statement of Revenue

		Check if Schedule O contains a respon	nse or note to an	ny line in this Part ∖	/		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts,	1a	Federated campaigns 1a					
au	b	Membership dues 1b					
Contributions, Gifts, Grants, and Other Similar Amounts	c	Fundraising events 1c					
	d	Related organizations 1d					
≘َق	е	Government grants (contributions) 1e					
ns, Sin	f	All other contributions, gifts, grants,					
er,		and similar amounts not included above . 1f					
ള	g	Noncash contributions included in					
발	"	lines 1a-1f 1g	\$				
ပ္ပ မွ	h			NONE			
			Business Code				
9	2a						
ه ≧	b						
Program Service Revenue	C						
am eve	d						
P.S.	٩						
P	f	All other program service revenue					
	g	Total. Add lines 2a-2f		NONE			
	3	Investment income (including dividends,					
		other similar amounts)		NONE			
	4	Income from investment of tax-exempt bond		NONE			
	5	Royalties		NONE			
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c NONE	NONE				
	d	Net rental income or (loss)		NONE			
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory 7a					
ne	b	Less: cost or other basis					
,en		and sales expenses 7b					
Revenue	С	Gain or (loss) 7c					
	d	Net gain or (loss)		NONE			
Other	8a	Gross income from fundraising					
O		events (not including \$					
		of contributions reported on line					
		1c). See Part IV, line 18 8a	NONE				
	b	Less: direct expenses 8b	NONE				
	С	Net income or (loss) from fundraising events		NONE			
	9a	Gross income from gaming					
		activities. See Part IV, line 19 9a	NONE				
	b	Less: direct expenses 9b	NONE	NONE			
	С	Net income or (loss) from gaming activities		NONE			
	10a	Gross sales of inventory, less	11017				
		returns and allowances	NONE				
	b	Less: cost of goods sold <u>10b</u> Net income or (loss) from sales of inventory.	NONE	NONE			
			Business Code	NONE			
Miscellaneous Revenue			Daoi1033 Code				
nue	11a						+
ella Ve	b						+
Sce	d	All other revenue					+
Ē	e			NONE			
	12	Total revenue. See instructions		NONE			
JSA							Form 990 (2024)
4E105	51 1.000 57	060R M998	V24-7.4F	9066677			12

Part IX Statement of Functional Expenses

	organizations must co			

	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	NONE			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	NONE			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	NONE			
4	Benefits paid to or for members	NONE			
5	Compensation of current officers, directors,				
	trustees, and key employees	NONE	NONE	NONE	NONE
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	NONE			
7	Other salaries and wages	NONE			
8	Pension plan accruals and contributions (include	NONE			
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	NONE			
10	Payroll taxes	NONE			
	Fees for services (nonemployees):				
	Management	NONE			
	Legal	NONE			
	Accounting	NONE			
	Lobbying	NONE			
	Professional fundraising services. See Part IV, line 17.	NONE			_
	f Investment management fees	NONE			
		1,01,2			
٤	Other. (If line 11g amount exceeds 10% of line 25, column	NONE			
12	(A), amount, list line 11g expenses on Schedule O.)	NONE			
		NONE			
	Office expenses	NONE			
	Information technology	NONE			
	Royalties	NONE			
	Occupancy	NONE			
	Travel	NONE			
18	Payments of travel or entertainment expenses	NONE			
	for any federal, state, or local public officials	NONE			
	Conferences, conventions, and meetings	NONE			
	Interest	NONE			
21	· ·	NONE			
	Depreciation, depletion, and amortization	NONE			
	Insurance	NONE			
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
a	·				
k					
(:				
c	I				
e	All other expenses				
	Total functional expenses. Add lines 1 through 24e	NONE	NONE	NONE	NONE
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)				

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Part X Balance Sheet

		Check if Schedule O contains a response o	r note	to any line in this Pa	art X		
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			NONE	1	NONE
	2	Savings and temporary cash investments			NONE	2	NONE
	3	Pledges and grants receivable, net			NONE	3	NONE
	4	Accounts receivable, net			NONE	4	NONE
	5	Loans and other receivables from any current of	er officer, director,				
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these	NONE	5	NONE		
	6	Loans and other receivables from other disqual	ified p	ersons (as defined			
		under section 4958(f)(1)), and persons described i	in sec	ion 4958(c)(3)(B)	NONE	6	NONE
ţ	7	Notes and loans receivable, net			NONE	7	NONE
Assets	8	Inventories for sale or use			NONE	8	NONE
Ą	9	Prepaid expenses and deferred charges			NONE	9	NONE
	_	Land, buildings, and equipment: cost or other			-		
		basis. Complete Part VI of Schedule D	10a	NONE			
	h	Less: accumulated depreciation		NONE	NONE	100	NONE
	11	Investments - publicly traded securities			NONE		NONE
	12	Investments - other securities. See Part IV, line 11			NONE		NONE
	13	Investments - other securities. See Part IV, line 11		_	NONE		NONE
		. •					
	14	Intangible assets			NONE		NONE
	15	Other assets. See Part IV, line 11			NONE		NONE
	16				NONE		NONE
	17	Accounts payable and accrued expenses	NONE		NONE		
	18	Grants payable	NONE		NONE		
	19	Deferred revenue	ı	NONE		NONE	
	20	Tax-exempt bond liabilities			NONE		NONE
	21	Escrow or custodial account liability. Complete Pa			NONE	21	NONE
es	22	Loans and other payables to any current or					
Liabilities		trustee, key employee, creator or founder, substa	antial	contributor, or 35%			
ap		controlled entity or family member of any of these	perso	ns	NONE	22	NONE
	23	Secured mortgages and notes payable to unrelate	ed third	l parties	NONE	23	NONE
	24	Unsecured notes and loans payable to unrelated t	hird pa	arties	NONE	24	NONE
	25	Other liabilities (including federal income tax, p	payabl	es to related third			
		parties, and other liabilities not included on lines	17-24	I). Complete Part X			
		of Schedule D			NONE	25	NONE
	26	Total liabilities. Add lines 17 through 25			NONE	26	NONE
ses		Organizations that follow FASB ASC 958, check and complete lines 27, 28, 32, and 33.		X			
<u>a</u>	27	Net assets without donor restrictions			NONE	27	NONE
Ba	28	Net assets with donor restrictions		_	NONE		NONE
Assets or Fund Balances		Organizations that do not follow FASB ASC 958 and complete lines 29 through 33.			NOIVE		INOINE
ō	29	Capital stock or trust principal, or current funds .			20		
ets	30	Paid-in or capital surplus, or land, building, or equ				29 30	
SS		Retained earnings, endowment, accumulated inco		_			
tΑ	31	3 .			3763-	31	37000
Net	32	Total net assets or fund balances		L	NONE		NONE
	33	Total liabilities and net assets/fund balances			NONE	33	NONE Form 990 (2024)

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Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			<u>NON</u> E
2	Total expenses (must equal Part IX, column (A), line 25)	2			<u>NON</u> E
3	Revenue less expenses. Subtract line 2 from line 1	3			<u>NON</u> E
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			<u>NON</u> E
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10			<u>NON</u> E
Part	·				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain on			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u>X</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled or			
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Χ	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ited on a			
	separate basis, consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov	•			
	the audit, review, or compilation of its financial statements and selection of an independent accounts		2c	Χ	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain on			
	Schedule O.				
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set for				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		<u>X</u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	•			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	udits	3b		

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

RA]	INF	DREST ALLIANCE HOLD						110897
Pa	rt I	Reason for Public Cha	arity Status. (All	organizations must	comple	ete this p	oart.) See instruction	าร.
The	orga	anization is not a private fou		,		-	•	
1	Щ	A church, convention of chu					70(b)(1)(A)(i).	
2	\Box	A school described in section		· ·	-			
3	Щ	A hospital or a cooperative	•	•				
4		A medical research organiz	•	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
_		hospital's name, city, and st						
5		An organization operated f		a college or universit	y owne	d or ope	erated by a governme	ental unit described in
_		section 170(b)(1)(A)(iv). (C						
6	\vdash	A federal, state, or local go	•			•		He common and much the
7	L X	An organization that norma			pport tro	om a go	vernmental unit or tr	om the general public
		described in section 170(b)			Dort II \			
8 9	\vdash	A community trust describe					Lin conjunction with a	land grant college
9		An agricultural research orgon university or a non-land-	=			-	-	
		university:	grant college of ag	friculture (see iristruct	1011S). EI	nter the i	name, city, and state o	i the college of
10		An organization that norma	lly receives (1) mo	ore than 331/3 % of its	sunnort	from cor	ntributions membersh	nin fees, and aross
		receipts from activities rela	ted to its exempt f	unctions, subject to c	ertain ex	ceptions	s; and (2) no more that	n 331/3 % of its
		support from gross investmacquired by the organizatio	nent income and u	nrelated business tax	able inco	ome (less	s section 511 tax) from	businesses
11		An organization organized a						
12		An organization organized a		•	-		. , . ,	rry out the purposes of
		one or more publicly support	•		•			• • •
		the box on lines 12a throug	_			-		
а		Type I. A supporting orga	anization operated	, supervised, or contro	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	•	•	•		• ,	
	_	_ supporting organization. \	ou must complet	e Part IV, Sections A	and B.			
b		Type II. A supporting org	anization supervise	ed or controlled in co	nnection	with its	supported organizati	on(s), by having
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or mar	nage the supported
	_	_ organization(s). You must	complete Part IV	, Sections A and C.				
C								lly integrated with,
		$_{ m extstyle extstyle$		•				
d					-			
		that is not functionally inte			-		•	d an attentiveness
	Г	requirement (see instructi	,	•		•		U T III
е		_ Check this box if the orga					•••	ıı, rype ııı
f	En	functionally integrated, or ter the number of supported	<i>7</i> '	, ,	porting c	organizai	ion.	
a		ovide the following information						
		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of
				(described on lines 1-10		ur governing ment?	support (see	other support (see
				above (see instructions))	Yes	No	instructions)	instructions)
(A)								
(A) ——								
(B)								
(C)								
(D)								
(E)								
Tota	al							

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (c) 2022 (e) 2024 (a) 2020 (b) 2021 (d) 2023 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") NONE NONE NONE NONE NONE NONE Tax revenues levied for the organization's benefit and either paid NONE to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 NONE NONE NONE NONE NONE NONE The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f). NONE Public support. Subtract line 5 from line 4 NONE Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2020 (b) 2021 (c) 2022 (d) 2023 (e) 2024 (f) Total NONE NONE 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from NONE Net income from unrelated business activities, whether or not the business is regularly carried on NONE Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) NONE NONE 11 **Total support.** Add lines 7 through 10... 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. Section C. Computation of Public Support Percentage NONE % Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f)) 16a 331/3% support test - 2024. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2023. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

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Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					,	
	endar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year_						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	-			•		` ` ` `
<u> </u>	organization, check this box and stop here.			<u> </u>		<u> </u>	
	tion C. Computation of Public Supp			(f))			
15	Public support percentage for 2024 (line 8,					15	<u>%</u>
16	Public support percentage from 2023 Sche			<u> </u>		16	%
	tion D. Computation of Investment			40 1 (2)		14-1	01
17	Investment income percentage for 2024 (lin					17	%
18	Investment income percentage from 2023 S					18	<u>%</u>
19 a	331/3% support tests - 2024. If the org	_					
_	17 is not more than 331/3%, check this	-	•	•			
b	331/3% support tests - 2023. If the orga						
••	line 18 is not more than 331/3%, check		="	•		• • •	
20	Private foundation. If the organization of	iiu not cneck	a box on line ´	14, 19a, or 19b,	, cneck this bo	x and see instru	ICLIONS

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Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
 - **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
ing <i>by</i>			
	1		
tus <i>ted</i>			
	2		
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ind the			
	3b		
(B)	20		
) If	3c		
' 11	4a		
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	4b		
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	10a		
to	10b		

Schedule A (Form 990) 2024

Part IV Supporting Organizations (continued)

Part	Supporting Organizations (Continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	44.		
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,	44-		
Socti	provide detail in Part VI. on B. Type I Supporting Organizations	11c		
36011	on B. Type i Supporting Organizations		Voc	No
			163	140
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
_				
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
	71 11 0 0		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI			
	how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have			
-	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	e instr		
2 a	Activities Test. <i>Answer lines 2a and 2b below.</i> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		Yes	NO
a	the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify</i>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	2-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's			
	involvement, one or more of the organization's supported organization(s) would have been engaged in? If			
	"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	26		
_	· · ·	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Já		
D	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
ISA	e. ne supported organizations. If Too, accombo in the France Following by the organization in this regard.			

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Schedule A (Form 990) 2024

Page 6 Schedule A (Form 990) 2024

Part V	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations	3			
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Sectio	Section A - Adjusted Net Income (A) Prior Year					
1 Ne	t short-term capital gain	1				
2 Re	coveries of prior-year distributions	2				
3 Oth	ner gross income (see instructions)	3				
4 Ad	d lines 1 through 3.	4				
5 De	preciation and depletion	5				
of (rtion of operating expenses paid or incurred for production or collection gross income or for management, conservation, or maintenance of perty held for production of income (see instructions)	6				
	ner expenses (see instructions)	7				
8 Ad	justed Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)		
	gregate fair market value of all non-exempt-use assets (see tructions for short tax year or assets held for part of year):					
a Ave	erage monthly value of securities	1a				
b Ave	erage monthly cash balances	1b				
c Fa	r market value of other non-exempt-use assets	1c				
	tal (add lines 1a, 1b, and 1c)	1d				
	count claimed for blockage or other factors plain in detail in Part VI):					
2 Ac	quisition indebtedness applicable to non-exempt-use assets	2				
3 Su	otract line 2 from line 1d.	3				
	sh deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, e instructions).	4				
5 Ne	t value of non-exempt-use assets (subtract line 4 from line 3)	5				
6 Mu	Itiply line 5 by 0.035.	6				
7 Re	coveries of prior-year distributions	7				
8 Mi	nimum Asset Amount (add line 7 to line 6)	8				
Sectio	n C - Distributable Amount			Current Year		
1 Ad	usted net income for prior year (from Section A, line 8, column A)	1				
2 En	ter 0.85 of line 1.	2				
3 Mir	nimum asset amount for prior year (from Section B, line 8, column A)	3				
4 En	ter greater of line 2 or line 3.	4				
5 Inc	ome tax imposed in prior year	5				
	stributable Amount. Subtract line 5 from line 4, unless subject to ergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functiona (see instructions).	ılly integra	ted Type III supportin	g organization		

Schedule A (Form 990) 2024

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Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Section D - Distributions						
1	Amounts paid to supported organizations to accomplish e	xempt purposes		1		
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of support	ed			
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organi	zations	3		
4	4 Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - p	provide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which	the organization is resp	onsive			
	(provide details in Part VI). See instructions.			8		
9	9 Distributable amount for 2024 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount		10			
			(ii)		(iii)	

Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2024			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2024			
а	From 2019			
b	From 2020			
С	From 2021			
d	From 2022			
е	From 2023			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2024 distributable amount			
i	Carryover from 2019 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2024 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2024 distributable amount			
C	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2024, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2024. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2025. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2020			
b	Excess from 2021			
C	Excess from 2022			
d	Excess from 2023			
<u>e</u>	Excess from 2024			

Schedule A (Form 990) 2024

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SCHEDULE C (Form 990)

Department of the Treasury

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

OMB No. 1545-0047

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and I-B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and I-C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990. Part IV. line 5 (Proxy Tax) (see separate instructions), or Form 990-EZ, Part V, line 35c (Proxy

Tax)	(see separate instructions), ther Section 501(c)(4), (5), or (6) org		y rax) (see separate ii	istructions), or round 330-	LZ, Fait V, illie 330 (Floxy
	ne of organization	aa		Employer ide	ntification number (EIN)
	INFOREST ALLIANCE HO	LDING. INC.			110897
Pa	rt I-A Complete if the o	organization is exempt unde	r section 501(c) or		
1	-	he organization's direct and in			
2	•	_		¢	
2		xpenditures. See instructions campaign activities. See instructions			
		organization is exempt unde			
1		cise tax incurred by the organizat		¢	
2		cise tax incurred by organization			
3		a section 4955 tax, did it file For			
			=		
	If "Yes," describe in Part IV.				
		organization is exempt unde	r section 501(c), ex	ccept section 501(c)(3	3).
1	,	xpended by the filing organization		•	
2	Enter the amount of the filir	ng organization's funds contribute	ed to other organization	ons for section	
3	line 17b	enditures. Add lines 1 and 2. E		\$	
5	Enter the names, addresses For each organization liste contributions received that	e Form 1120-POL for this year?, and EINs of all section 527 pod, enter the amount paid from twere promptly and directly al action committee (PAC). If additional sections of the committee (PAC) and the committee (PAC) and the committee (PAC) and the committee (PAC).	olitical organizations t the filing organizat delivered to a sepai	o which the filing organion's funds. Also enter rate political organizati	the amount of political on, such as a separate
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2024

Sche	edule C (Form 990) 2024	AINFO.	REST ALL	IANCE HOLDING,	, INC.	82	-41	10897	Page ∡
Pa	rt II-A Complete if the organization 501(h)).	anizatio	on is exen	npt under sectior	n 501(c)(3) and	filed Form 5768 (ele	ctio	n under	•
Α			•	affiliated group (and bbying expenditures)		ach affiliated group men	ber's	name,	address
В	Check if the filing organize	ation che	ecked box A	A and "limited contro	l" provisions app	oly.			
			ying Expend			(a) Filing		(b) Affilia	ated
	(The term "expenditu)	organization's totals		group to	
1a	Total lobbying expenditures to in	fluence	public opini	on (grassroots lobb	vina)	-			
	Total lobbying expenditures to in								
	Total lobbying expenditures (add		-	• •	• • • • • • •				
	Other exempt purpose expenditu		•		<u> </u>				
	Total exempt purpose expenditu								
	Lobbying nontaxable amount.	-		•					
-	columns.			g					
	IF the amount on line 1e, column (a)	or (b), is:	THEN the lo	bbying nontaxable am	nount is:				
	not over \$500,000,			amount on line 1e.					
	over \$500,000 but not over \$1,000,0	000,	\$100,000 pl	us 15% of the excess	over \$500,000.				
	over \$1,000,000 but not over \$1,500	0,000,	\$175,000 pl	us 10% of the excess	over \$1,000,000.				
	over \$1,500,000 but not over \$17,00	00,000,		us 5% of the excess o					
	over \$17,000,000		\$1,000,000						
g	Grassroots nontaxable amount (enter 25	% of line 1f)					
h	Subtract line 1g from line 1a. If z	ero or le	ss, enter -0		[
i	Subtract line 1f from line 1c. If z	ero or le	ss, enter -0-		[
	If there is an amount other that					tion file Form 4720			
	reporting section 4911 tax for th	is year?						Yes	No
	(Some organizations that	made a	section 50	raging Period Under 11(h) election do no te instructions for l	t have to compl	ete all of the five colur	nns t	elow.	
		Lobb	ying Exper	nditures During 4-Ye	ear Averaging Pe	riod			
	Calendar year (or fiscal year beginning in)	(a)	2021	(b) 2022	(c) 2023	(d) 2024		(e) To	tal
2a	Lobbying nontaxable amount								
b	Lobbying ceiling amount (150% of line 2a, column (e))								
С	Total lobbying expenditures								
d	Grassroots nontaxable amount								

Schedule C (Form 990) 2024

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Grassroots ceiling amount
 (150% of line 2d, column (e))

 Grassroots lobbying expenditures

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	(8	1)		(b)	—
r each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed scription of the lobbying activity.	Yes	No No		nount	
During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
Volunteers?					
Mailings to members, legislators, or the public?					
Grants to other organizations for lobbying purposes?					
Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?					
Total. Add lines 1c through 1i					
If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
art III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or sec	ction		
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?			1 2		·
Did the organization agree to carry over lobbying and political campaign activity expenditures from	m the	prior ye	ear? 3		
art III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No;" answered "Yes."				e 3, is	>
Dues, assessments and similar amounts from members			1		
political expenses for which the section 527(f) tax was paid):					
			2a 2b		
Corrector from Lot voor		—	2c		
O Carryover from last year			3		
o Carryover from last year	es				
O Carryover from last year					
Carryover from last year	n of th obbyir	٠ ا			
Carryover from last year	n of th obbyir	L	4 5		
Carryover from last year	n of th obbyir	L	5		

Schedule C (Form 990) 2024

SCHEDULE D (Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990,

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspect

Employer identification number

OMB No. 1545-0047

Open to Public Inspection

RAI	NFOREST ALLIANCE HOLDING, INC.	82-4110897
Pa	rt I Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held it	in donor advised
	funds are the organization's property, subject to the organization's exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fu	inds can be used
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for an	ny other purpose
	conferring impermissible private benefit?	Yes No
Pa	rt II Conservation Easements	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		of a historically important land area
	Protection of natural habitat Preservation of	of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included on line 2a	2c
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and	
	not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or t	
	the organization during the tax year	
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection	
_	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, a	
_	conservation easements during the year	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, a	_
	conservation easements during the year	
8		
9	(i) and section 170(h)(4)(B)(ii)?	
9	sheet, and include, if applicable, the text of the footnote to the organization's financial statem	· · · · · · · · · · · · · · · · · · ·
	organization's accounting for conservation easements.	iono mai doconsoci mo
Pa	rt III Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue	e statement and balance sheet works
	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue of art, historical treasures, or other similar assets held for public exhibition, education, service, provide in Part XIII the text of the footnote to its financial statements that describes the	or research in furtherance of public
L	• •	
D	If the organization elected, as permitted under FASB ASC 958, to report in its revenue st art, historical treasures, or other similar assets held for public exhibition, education, or rese provide the following amounts relating to these items.	earch in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar a	assets for financial gain, provide the
	following amounts required to be reported under FASB ASC 958 relating to these items.	
a	Revenue included on Form 990, Part VIII, line 1	
<u>b</u>	Assets included in Form 990, Part X	\$

Schedule D (Form 990) (Rev. 12-2024)

			NCE HOLDING, 1				1110897	Page 2
	rt III Organizations Maintaini					<u>'</u>		
3	Using the organization's acquisition		otner records, chec	ck any o	it the follov	wing that make sig	nificant us	se or its
	collection items (check all that app	ly).						
a	Public exhibition				inge progra	m		
b	Scholarly research		e Other					
C	Preservation for future gene			41 6			.4	: D
4	Provide a description of the orga	nization's collection	s and explain now	tney fur	riner ine o	rganization's exemp	ot purpose	in Par
_	XIII.	on a aliait ar ragaiya	danations of out biot	tariaal tra		athar aimiler		
5	During the year, did the organization					_		
Do	assets to be sold to raise funds rath rt IV		airieu as part or trie	organiza	tions collec	CHOILS	Yes	No
	Complete if the organiza 990, Part X, line 21.	ation answered "Ye				•	nt on Forr	n
1a	Is the organization an agent, trus		-			_		
	included on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement i	n Part XIII and com	plete the following ta	ble.				
						Amount		
	Beginning balance			-	1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f		1 1	1
	Did the organization include an am						Yes	No
	If "Yes," explain the arrangement i	<u>n Part XIII. Check h</u>	ere if the explanation	n has bee	en provided	in Part XIII		
Pa	rt V Endowment Funds	e LIDA		D () (40			
	Complete if the organiza			_		T =		
		(a) Current year	(b) Prior year	(c) Iwo	years back	(d) Three years back	(e) Four ye	ars back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains,							
	and losses							
	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage			, column	(a)) held as	:		
а	Board designated or quasi-endown		%					
	Permanent endowment							
С	Term endowment %		4000/					
•	The percentages on lines 2a, 2b, a	•						
За	Are there endowment funds not in	the possession of the	ne organization that	are held	and admir	nistered for the	Ye	o No
	organization by:							s No
	(i) Unrelated organizations?						3a(i)	
	(ii) Related organizations?						3a(ii)	
_	If "Yes" on line 3a(ii), are the relate	_	•		· · · · · · ·		3b	
4	Describe in Part XIII the intended u		ilion's endowment fu	inas.				
Pa	rt VI Land, Buildings, and Equ Complete if the organize	ווים ation answered "Y	es" on Form 990.	Part IV.	line 11a.	See Form 990, Pa	art X, line	10.
	·		r other basis (b) Cost				l) Book value	

Complete if the organization a	nswered "Yes" on Fo	rm 990, Part IV, lin	e 11a. See Form	990, Part X, line 10.
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
Total, Add lines 1a through 1e. (Column (d) mi		X line 10c column (B))	

Schedule D (Form 990) (Rev. 12-2024)

	om 330) (NOV. 12-2024) NATHFOREST ALL	TANCE HOLDING,	INC.	Z HIIOOD/ Tage
Part VII	Investments - Other Securities Complete if the organization answered	"Voo" on Form 000	Dart IV line 11h See Form 000	Dart V line 12
	·			
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuate Cost or end-of-year mark	
(1) Financia	al derivatives			
` '	held equity interests			
	neid equity interests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII				
r are viii	Complete if the organization answered	"Yes" on Form 990). Part IV. line 11c. See Form 990	Part X. line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation	
	(a) Description of investment	(b) Book value	Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX	Other Assets			
r are by	Complete if the organization answered	"Yes" on Form 990). Part IV. line 11d. See Form 990	. Part X. line 15.
		scription	•	(b) Book value
(1)		•		. ,
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	umn (b) must equal Form 990, Part X, line 15, c	col. (B))		
Part X	Other Liabilities	(//		
	Complete if the organization answered	"Yes" on Form 990), Part IV, line 11e or 11f. See For	m 990, Part X,
	line 25.		,	, ,
1.	(a) Descrip	tion of liability		(b) Book value
	al income taxes	,		. ,
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				

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Schedule D (Form 990) (Rev. 12-2024)

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	
С	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
	Add lines 4a and 4b	4c
5 Part	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5 rp
rait	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a	Donated services and use of facilities	
b	Prior year adjustments	
C		
d		2e
е 3	Add lines 2a through 2d	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIII.)	
	Add lines 4a and 4b	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
Provide	XIII Supplemental Information e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	
SEE	SUPPLEMENTAL PAGE	
<u> </u>		

5706OR M998

Part XIII Supplemental Information (continued)

SCHEDULE D PART X, LINE 2

THE ORGANIZATION HAS EVALUATED UNCERTAIN TAX POSITIONS AND CONCLUDED

THERE ARE NO SUCH POSITIONS AT DECEMBER 31, 2024 AND 2023. THE

ORGANIZATION HAS OPERATIONS IN OTHER COUNTRIES AND IS SUBJECT TO THE LAWS

AND REGULATIONS OF THOSE COUNTRIES. THE ORGANIZATION DID NOT RECOGNIZE

ANY TAX RELATED INTEREST OR PENALTIES DURING THE PERIODS IN QUESTION.

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SCHEDULE J

(Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service **Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

RAINFOREST ALLIANCE HOLDING, INC.

Part I Questions Regarding Compensation

Employer identification number

82-4110897

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form		162	NO
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а		4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
c		4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			21
	The to any of miles and of the persons and provide the applicable amounts for each form in fact in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b		5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			21
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			23
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
'	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject	Ė		
-	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) (Rev. 12-2024)

82-4110897

Schedule J (Form 990) (Rev. 12-2024)

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 ar	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	1099-NEC compensation				:
(A) Name and Title	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(c) Ketirement and other deferred compensation	(u) Nontaxable benefits	(E) I otal of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
SANTIAGO GOWLAND	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
1 CHIEF EXECUTIVE OFFICER	€	464,962.	NONE		NONE	77,964.	542,926.	NONE
ADAM COX	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
2 CHIEF FINANCIAL OFFICER	E	311,912.	NONE	310.	11,607.	21,765.	345,594.	NONE
MOLLY STARK	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
3 GENERAL COUNSEL & SECRETARY	€	226,332.	NONE	326.	10,672.	32,490.	269,820.	NONE
	ε							
9	€							
	ε							
5	€							
	Ξ							
9	€							
	ε							
) 2	€							
	ε							
) 8	(ii)							
	Ξ							
6	E							
	Ξ							
10	€							
	Ξ							
11	(E)							
	ε							
12	€							
	Ξ							
13	€							
	Ξ							
14	Œ							
	ε							
15	€							
	ε							
16	€							

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Schedule J (Form 990) (Rev. 12-2024)

JSA

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2024

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection is at www.irs.gov/form990.

RAINFOREST ALLIANCE HOLDING, INC.

82-4110897

FORM 990, PART III, LINE 1 - MISSION:

RAINFOREST ALLIANCE HOLDING, INC. WAS FORMED ON JANUARY 1, 2018 TO SERVE AS THE COMMON NON-PROFIT PARENT CORPORATION PROVIDING CENTRALIZED GOVERNANCE AND OVERSIGHT OVER 2 WHOLLY-OWNED NON-PROFIT ENTITIES: 1) RAINFOREST ALLIANCE, INC, A NEW YORK CORPORATION AND SECTION 501(C)(3) PUBLIC CHARITY AND 2) SICHTING RAINFOREST ALLIANCE, A TAX-EXEMPT DUTCH FOUNDATION.

-WE BRING TOGETHER PRODUCERS, BUSINESS, GOVERNMENTS, AND CIVIL SOCIETY TO CREATE A MORE SUSTAINABLE WORLD.

-OUR STANDARD SETS THE BAR FOR SUSTAINABLE AGRICULTURE.

-WE TRANSFORM BUSINESS PRACTICES, DRIVE SUPPLY CHAIN INNOVATION, AND ENGAGE CONSUMERS IN POSITIVE CHANGE.

-WE WORK TO REJUVENATE AGRICULTURAL LANDSCAPES AND PROTECT FORESTS,
FOSTER SUSTAINABLE LIVELIHOODS AND BUILD CLIMATE RESILIENCE ACROSS
VULNERABLE REGIONS.

FORM 990, PART III, LINE 4A

LANDSCAPES AND COMMUNITIES - THIS PROGRAM ADVANCES LONG-TERM,

LANDSCAPE-LEVEL INITIATIVES TO SUPPORT SUSTAINABLE, COMMUNITY-BASED

DEVELOPMENT IN COMMUNITIES VULNERABLE TO ECOLOGICAL AND SOCIAL

DESTRUCTION, INCLUDING FARMING CERTIFICATION PROJECTS, THEREBY

ENCOURAGING FARMERS TO USE BEST PRACTICES IN ENVIRONMENTAL PROTECTION,

Supplemental Information to Form 990 or 990-EZ

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82-4110897

RAINFOREST ALLIANCE HOLDING, INC.

SOCIAL EQUALITY, AND ECONOMIC VIABILITY AND FOREST COMMUNITIES TO HARVEST AND MANUFACTURE FOREST PRODUCTS IN A SUSTAINABLE WAY. THIS ALSO INCLUDES EVALUATING AND COMMUNICATING PROGRAM IMPACTS AND DEVELOPING AND IMPLEMENTING EFFECTIVE, SCIENTIFICALLY BASED STRATEGIES, PROGRAMS, AND PROJECTS THROUGH MONITORING, EVALUATION, AND RESULTS-BASED MANAGEMENT THAT FOLLOWS INDUSTRY BEST PRACTICE.

HERE WE HELP RURAL COMMUNITIES BUILD INSPIRING PARTNERSHIPS WITH COMPANIES, GOVERNMENTS, AND LOCAL NGOS. TOGETHER, WE TACKLE COMPLEX AND INTERCONNECTED CHALLENGES THAT ARE SIMPLY TOO BIG TO BE TAKEN ON ALONE-FROM CLIMATE CHANGE AND DEFORESTATION TO HUMAN RIGHTS AND RURAL POVERTY.

DURING 2024, WE HAD 83 ACTIVE LANDSCAPE AND COMMUNITY PROGRAMS - COVERING 25+ MILLION HECTARES AND FIVE CRITICAL REGIONS BRINGING TOGETHER COMPANIES, GOVERNMENTS AND LOCAL NGOS TO TACKLE THE KIND OF COMPLEX AND INTERCONNECTED CHALLENGES THAT NO ONE CAN SOLVE ALONE.

1. MESOAMERICA

WITH ITS SPRAWLING SELVA MAYA RAINFOREST AND A VIBRANT MIX OF INDIGENOUS CULTURES, THIS REGION STANDS AT THE FOREFRONT OF OUR GLOBALLY RECOGNIZED COMMUNITY FORESTRY WORK. WE ALSO PARTNER WITH FARMING COMMUNITIES ACROSS COSTA RICA, GUATEMALA, HONDURAS, MEXICO, AND NICARAGUA TO DRIVE SUSTAINABILITY ACROSS KEY SECTORS INCLUDING BANANAS AND COFFEE. THERE ARE 130K+ PEOPLE BENEFITING FROM L&C PROGRAMS AND 1.5M HECTARES COVERED BY

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

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Name of the organization
RAINFOREST ALLIANCE HOLDING, INC.

82-4110897

L&C PROGRAMS.

2. SOUTH AMERICA

HOME TO THE MAGNIFICENT AMAZON RAINFOREST AND MANY OF THE WORLD'S LEADING COFFEE-PRODUCING COUNTRIES, THIS PART OF THE GLOBE PLAYS A CRUCIAL ROLE IN THE FUTURE OF REGENERATIVE FARMING. IN BRAZIL, COLOMBIA, ECUADOR, AND PERU, WE WORK ALONGSIDE LOCAL FARMING COMMUNITIES TO ADVANCE NATURE-FRIENDLY WAYS OF GROWING COFFEE, COCOA, FLOWERS, BANANAS, AVOCADOS, AND MORE. HERE THERE ARE 40K+ PEOPLE BENEFITTING AND 1M+ HECTARES COVERED BY L&C PROGRAMS.

3. WEST AND CENTRAL AFRICA

THE BIODIVERSITY-RICH LANDSCAPES OF WEST AND CENTRAL AFRICA ARE SHAPED BY RURAL ECONOMIES NESTLED AMONG VAST FORESTS. HERE WE WORK HAND IN HAND WITH LOCAL COMMUNITIES IN CAMEROON, CôTE D'IVOIRE, THE DEMOCRATIC REPUBLIC OF THE CONGO, AND GHANA TO RESTORE FORESTS, BUILD SUSTAINABLE FOREST-BASED ENTERPRISES, AND TRANSFORM THE COCOA SECTOR. THERE ARE 404K+PEOPLE BENEFITING AND 14.9M HECTARES COVERED BY L&C PROGRAMS.

4. EAST AND SOUTHERN AFRICA

FROM VAST SAVANNAHS TO TOWERING, SNOW-CAPPED PEAKS, THE LANDSCAPES OF
EAST AND SOUTHERN AFRICA ARE A STUNNING MOSAIC OF DIVERSE TERRAINS AND
ECOSYSTEMS. WE WORK IN VULNERABLE LANDSCAPES THROUGHOUT ETHIOPIA, KENYA,
MALAWI, TANZANIA, AND UGANDA TO RESTORE BALANCE BETWEEN COFFEE AND TEA
FARMING COMMUNITIES AND THE PRECIOUS FORESTS AROUND THEM. THERE ARE 287K+

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2024

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Employer identification number

RAINFOREST ALLIANCE HOLDING, INC

82-4110897

PEOPLE BENEFITING AND 482K+ HECTARES COVERED BY L&C PROGRAMS.

5. ASIA PACIFIC

THE LANDSCAPES OF ASIA PACIFIC ARE STEEPED IN BREATHTAKING BIODIVERSITY

AND A RICH AGRICULTURAL HERITAGE. HERE WE'RE HELPING COFFEE, TEA, AND

COCOA FARMERS ADVANCE SUSTAINABLE AND REGENERATIVE GROWING PRACTICES

ACROSS INDIA, INDONESIA, SRI LANKA, VIETNAM, AND BEYOND. THERE ARE 433K+

PEOPLE BENEFITTING AND 7M+ HECTARES COVERED BY L&C PROGRAMS.

WE ENSURE OUR LANDSCAPES PROGRAMS AMPLIFY THE VOICES OF THOSE WHO CALL THESE EXTRAORDINARY PLACES HOME. RAINFOREST ALLIANCE TAKES A 'BOOTS ON THE GROUND' APPROACH; MORE THAN 50% OF OUR EXPERT STAFF ARE BASED IN THESE KEY LANDSCAPES OR IN THE WIDER REGION WORKING SIDE-BY-SIDE WITH RURAL COMMUNITIES TO DESIGN AND IMPLEMENT INSPIRING INITIATIVES TO OVERCOME SYSTEM CHALLENGES IN FARMING AND FORESTRY. WE ESTIMATE 1.3M PEOPLE DIRECTLY BENEFIT WITH \$394M INVESTED SINCE 2003 AND FOR 2024 \$33.5M SALES REVENUE GENERATED BY SMALL AND MEDIUM SIZED FARMING AND FORESTRY BUSINESSES.

FORM 990, PART III, LINE 4B

MARKETS TRANSFORMATION - THIS PROGRAM HELPS ORGANIZATIONS ACROSS THE FORESTRY, AGRICULTURE, AND TOURISM VALUE CHAINS TO SUCCESSFULLY INTEGRATE SUSTAINABILITY INTO THEIR BUSINESS PRACTICES FROM SUSTAINABLE PRODUCTION TO SUSTAINABLE CONSUMPTION. THIS ALSO INCLUDES OUTREACH AND EDUCATION OF THE PUBLIC ON CERTIFICATION STANDARDS AND SUSTAINABLE PRACTICES AND PRODUCING AND PUBLISHING STUDIES FOCUSED ON FORESTRY, AGRICULTURE, AND

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2024

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82-4110897

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

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CERTIFICATION.

RAINFOREST ALLIANCE HOLDING, INC

IN 2024, WE LEANED INTO OUR ETHOS OF CONTINUOUS IMPROVEMENT TO LAY THE GROUNDWORK FOR AN EXCITING NEW WAVE OF SOLUTIONS- BOTH WITHIN AND BEYOND CERTIFICATION - THAT AIM TO DELIVER EVEN GREATER BENEFITS FOR FARMERS, COMMUNITIES, AND BUSINESSES ALIKE. IN 2024, WE LISTENED EXTENSIVELY TO FEEDBACK FROM FARMERS AND COMPANIES AND CONDUCTED A THOROUGH REVIEW OF OUR CERTIFICATION REQUIREMENTS. THE RESULT OF THOSE EFFORTS IS VERSION 1.4 OF OUR SUSTAINABLE AGRICULTURE STANDARD-COMING INTO EFFECT IN OCTOBER 2025. THE UPDATED STANDARD FEATURES STREAMLINED REQUIREMENTS AND STRENGTHENED DATA QUALITY. ALONGSIDE THIS, WE WILL ALSO INTRODUCE OUR NEW REGENERATIVE AGRICULTURE STANDARD AS THE FIRST OF THREE SPECIALIZED CERTIFICATION SOLUTIONS TO BE RELEASED IN 2025 AND 2026.

DURING 2024 WE HAVE 7.9 MILLION FARMERS AND WORKERS ON CERTIFIED FARMS;
6+ MILLION HECTARES OF CERTIFIED FARMLAND; 7,855 COMPANY PARTNERS AND
WORKING IN 62 COUNTRIES WITH CERTIFIED FARMS AND PROGRAMS. APPROXIMATELY
99% OF CERTIFIED FARMS ARE FUN BY SMALLHOLDER (I.E., FAMER CULTIVATING <
10 HECTARES OF LAND) FARMERS ACROSS 3.1 MILLION FARMS; THE AVERAGE
SMALLHOLDER FARM SIZE IS 2.31 HECTARES.

CONSUMERS CAN PURCHASE PRODUCTS WITH THE RAINFOREST ALLIANCE CERTIFIED

SEAL IN OVER 155 COUNTRIES ON 40K+ PRODUCTS; COMPANIES BUY ENOUGH

RAINFOREST ALLIANCE CERTIFIED COFFEE TO MAKE 333M CUPS OF COFFEE EACH

DAY; AND COMPANIES BUY ENOUGH RAINFOREST ALLIANCE CERTIFIED COCOA TO MAKE

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2024

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

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gov/form990. Inspection

Employer identification number

82-4110897

RAINFOREST ALLIANCE HOLDING, INC.

96M CHOCOLATE BARS EACH DAY.

IN 2024, WE OPTIMIZED OUR ROBUST CERTIFICATION AND DUE DILIGENCE TOOLS TO HELP BOTH CERTIFIED AND NON-CERTIFIED COFFEE AND COCOA COMPANIES PREPARE TO MEET EUDR REQUIREMENTS AHEAD OF THE DECEMBER 2025 DEADLINE. FOR CERTIFIED PARTNERS, THESE TOOLS ARE OFFERED FOR FREE AS PART OF CERTIFICATION.

WITH GROWING CALLS FOR SUPPLY CHAIN TRANSPARENCY, WE BEGAN DEVELOPING OUR SOURCING RISK ASSESSMENT-A COMPREHENSIVE SERVICE THAT WILL PROVIDE COMPANIES WITH RELIABLE DATA AND ACTIONABLE INSIGHTS TO IDENTIFY AND ADDRESS FARM-LEVEL RISKS IN THEIR SUPPLY CHAINS.

MOUNT KENYA'S COFFEE AND TEA FARMERS FIND TRANSFORMATION THROUGH
REGENERATION

LAUNCHED IN 2020, OUR MOUNT KENYA SUSTAINABLE LANDSCAPE AND LIVELIHOODS PROGRAM SUPPORTS CERTIFIED COFFEE AND TEA FARMING COMMUNITIES TO ADOPT REGENERATIVE AGRICULTURE PRACTICES THAT HEAL THE LAND AND UPLIFT COMMUNITIES. THROUGH 2024, 34,254 CERTIFIED COFFEE AND TEA FARMERS IN MOUNT KENYA TRANSITIONED TO REGENERATIVE AGRICULTURE PRACTICES WITH 106,300 TREES PLANTED, 106+ HECTARES OF DEGRADED LAND RESTORED, AND 202 JOBS CREATED (64% OF WHICH WERE WOMEN AND YOUTH).

FORM 990, PART VI, SECTION B, LINE 11B

THE CFO INITIALLY REVIEWS THE ORGANIZATION'S DRAFT FORM 990. THE GENERAL

Supplemental Information to Form 990 or 990-EZ

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RAINFOREST ALLIANCE HOLDING, INC.

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COUNSEL REVIEWS THE DRAFT 990 WITH RESPECT TO ANY QUESTIONS INVOLVING LEGAL MATTERS. THE DRAFT FORM 990 IS DISTRIBUTED TO EACH OF THE ORGANIZATION'S OFFICERS AND DIRECTORS IN ADVANCE OF FILING. THE CFO OVERSEES ANY REVISIONS BEFORE THE FINAL FORM 990 IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C

A COPY OF OUR CONFLICT OF INTEREST POLICY, ALONG WITH A CONFLICT OF INTEREST DISCLOSURE STATEMENT, IS FURNISHED TO EACH DIRECTOR, OFFICER AND STAFF MEMBER OF THE RAINFOREST ALLIANCE UPON UNDERTAKING THE DUTIES OF SUCH OFFICE, AND ANNUALLY THEREAFTER FOR THE TERM OF SUCH PERSON'S SERVICE TO THE ORGANIZATION. ANY DISCLOSURES ARE REVIEWED BY AN INTERNAL COMMITTEE MADE UP OF THE CEO, CFO AND THE GENERAL COUNSEL, AND ARE REPORTED ON A PERIODIC BASIS TO THE AUDIT AND RISK COMMITTEE. THE AUDIT AND RISK COMMITTEE HAS AMONG ITS RESPONSIBILITIES THE DUTY OF REVIEWING AND MAKING DETERMINATIONS WITH RESPECT TO ALL TRANSACTIONS, AGREEMENTS, OR ARRANGEMENTS INVOLVING DIRECTORS, OFFICERS, AND KEY EMPLOYEES. IN ADDITION, A DETAILED FORM 990 DISCLOSURE STATEMENT IS DISTRIBUTED ANNUALLY TO MEMBERS OF THE COMMITTEE THAT AWARDS KLEINHANS FELLOWSHIPS AND THE RAINFOREST ALLIANCE'S DIRECTORS, OFFICERS AND KEY EMPLOYEES. IT REQUESTS DISCLOSURES THAT ARE REQUIRED TO BE REPORTED ON FORM 990 ABOUT ANY TRANSACTIONS BETWEEN THE ORGANIZATION AND THOSE WHO SERVE IT IN VARIOUS VOLUNTEER AND PAID CAPACITIES, AND ABOUT ANY TRANSACTIONS AMONG THOSE PERSONS.

FORM 990, PART VI, SECTION B, LINE 15A & 15B

THE ORGANIZATION DOES NOT COMPENSATE EMPLOYEES OR OFFICERS. HOWEVER, DIRECTORS AND OFFICERS OF RELATED ORGANIZATIONS ARE COMPENSATED.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

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2024

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Employer identification number 82-4110897

RAINFOREST ALLIANCE HOLDING, INC.

RAINFOREST ALLIANCE INC POLICIES ARE AS FOLLOWS:

THE ORGANIZATION HAS DEVELOPED SALARY ADMINISTRATION GUIDELINES (THE "GUIDELINES") THAT APPLY IN SETTING THE COMPENSATION OF ALL OF ITS EMPLOYEES, INCLUDING ITS CEO, OFFICERS, AND KEY EMPLOYEES. UNDER THE GUIDELINES, THE ORGANIZATION UTILIZES SEVERAL SALARY SURVEYS WITH SIMILARLY SIZED, INTERNATIONAL NON-PROFIT ORGANIZATIONS TO ENSURE THAT ITS SALARIES ARE WITHIN THE RANGE OF THOSE OF COMPARABLE ORGANIZATIONS.

GENERALLY, THE MIDPOINT OF THE ORGANIZATION'S SALARY RANGES FALLS WITHIN THE SALARY RANGE AVERAGES OF COMPARABLE NON-PROFIT ORGANIZATIONS.

PERFORMANCE REVIEWS ARE THEN USED TO ESTABLISH AN INDIVIDUAL EMPLOYEE'S COMPENSATION WITHIN THE RANGE SET BY COMPARABILITY DATA. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS APPROVES MODIFICATION OF COMPENSATION THAT EXTENDS TO SUBSTANTIALLY ALL EMPLOYEES. THE GUIDELINES ALSO REQUIRE THE EXECUTIVE COMMITTEE TO REVIEW AND APPROVE SEPARATELY THE COMPENSATION OF THE CEO AND CFO, UNLESS SUCH INDIVIDUALS RECEIVE A MODIFICATION OF COMPENSATION THAT EXTENDS TO SUBSTANTIALLY ALL EMPLOYEES. TO ENSURE RA PAY SCALES ARE CONSISTENT, FAIR AND COMPETITIVE, RA REGULARLY ENGAGES THE MERCER GROUP TO CONDUCT A GLOBAL REVIEW OF ITS DOMESTIC AND INTERNATIONAL PAY SCALES. THE MOST RECENT REVIEW WAS COMPLETED IN 2020.

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION'S GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ARE

AVAILABLE TO THE PUBLIC UPON WRITTEN REQUEST TO MANAGEMENT. IN ADDITION,

THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS, 990'S, CONFLICT OF

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

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RAINFOREST ALLIANCE HOLDING, INC.

82-4110897

INTEREST AND WHISTLEBLOWER POLICIES, AND SUMMARIES OF ALL OF ITS POLICIES AND PROCEDURES TO ENSURE INDEPENDENCE, ARE AVAILABLE ON ITS WEBSITE.

JSA 4E1227 1.000 Name of the organization

RAINFOREST ALLIANCE HOLDING, INC.

Employer identification number
82-4110897

FORM 990, PART III - PROGRAM SERVICE

LINE 4A, PROGRAM SERVICE
----LANDSCAPES AND COMMUNITIES (SEE SCHEDULE O)

LINE 4B, PROGRAM SERVICE
----MARKETS TRANSFORMATION (SEE SCHEDULE O)

SCHEDULE R (Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Related Organizations and Unrelated Partnerships

Go to www.irs.gov/Form990 for instructions and the latest information. Attach to Form 990.

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OMB No. 1545-0047

Employer identification number 82-4110897

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. RAINFOREST ALLIANCE HOLDING, Part I

INC

(f)
Direct controlling
entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. (e) End-of-year assets (**d)** Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity Part II (7) (2) 9 Ξ 4 9

(g) Section 512(b)(13) controlled Š Yes × (f) Direct controlling RA HOLDING RA HOLDING (e)
Public charity status
(if section 501(c)(3)) (d) Exempt Code section 501(C)(3) Legal domicile (state or foreign country) ပ N ΝX Primary activity SUSTAINABILIT SUSTAINABILIT AMSTERDAM, NL 1013 AA 13-3377893 NEW YORK, NY 10001 Name, address, and EIN of related organization (2) STICHTING RAINFOREST ALLIANCE 298 FIFTH AVENUE, 7TH FLOOR (1) RAINFOREST ALLIANCE INC. DE RUYTERKADE 6 4 3 (2) 9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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JSA 4E1307 2.000

Schedule R (Form 990) (Rev. 12-2024)

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(k) Percentage ownership									
(j) General or managing partner?	N _o								rt IV,
Gene	Yes								, Pa
(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)									on Form 990
(h) Disproportionate allocations?	No 8								"Yes"
Dispraile	Yes								<u>red</u>
(g) Share of end-of- year assets									nization answe
(f) Share of total income									ete if the organ
(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)									on or Trust. Complete as a corporation of
(d) Direct controlling entity									e as a Corporation and the area in a second and a second a second and a second a second and a second a second and a second a second and a second a second and a s
Legal domicile (state or foreign	(6:::::::::::::::::::::::::::::::::::::								s Taxable
(b) Primary activity									ted Organizations
(a) Name, address, and EIN of related organization									Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV line 34 because it had one or more related organizations treated as a corporation or trust during the tax year
ž		(1)	(2)	(3)	(4)	(5)	(9)	(7)	Part IV

Š

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Direct controlling	(e) Type of entity	(f) Share of total	(g) (h) (i) Section	(h) Percentage	(i) Section
		(state or foreign country)	entity	(C corp, S corp, or trust)		end-of-year assets	ownership	512(b)(13) controlled entity?
								Yes No
(1)								
(2)								
(3)								
(4)								
(5)								
(9)								
(2)								
					Scl	Schedule R (Form 990) (Rev. 12-2024)	90) (Rev. 1	2-2024)

82-4110897

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			l	Yes No	٤l
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed	in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				æ	\times
b Gift, grant, or capital contribution to related organization(s)			.: .:	Q	\times
c Gift, grant, or capital contribution from related organization(s)			10	U	\times
d Loans or loan guarantees to or for related organization(s)			10	7	\bowtie
e Loans or loan guarantees by related organization(s)			1e	0	$ \times $
f Dividends from related organization(s)				_	\times
g Sale of assets to related organization(s)			19	0	\bowtie
			1h	_	\times
			=	_	×
i Lease of facilities, equipment, or other assets to related organization(s).			=	_	\times
k Lease of facilities, equipment, or other assets from related organization(s)			: : :	×	\times
I Performance of services or membership or fundraising solicitations for related organization(s)			=	_	\times
m Performance of services or membership or fundraising solicitations by related organization(s),			1m	F	\times
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			- - -	_	\times
o Sharing of paid employees with related organization(s)			10	0	\bowtie
p Reimbursement paid to related organization(s) for expenses			1p	Q	\times
q Reimbursement paid by related organization(s) for expenses				5	\times
			•		
			<u>; </u>		× :
s Other transfer of cash or property from related organization(s)	e line including covered	relationshins and transa	threshold	8	×
	(h)	(5)	(5)		
Name of related organization	Transaction type (a - s)	Amount involved	Method of determining amount involved	etermining nvolved	D
(1)					
(2)					
(3)					
(4)					
(5)					
(9)					
ASU		Schedule R (Schedule R (Form 990) (Rev. 12-2024	ev. 12-2(024

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Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)		(j) General or managing partner?	lor ng ow	(k) Percentage ownership
(1)			sections 512 - 514) Y	o No			Yes			Yes	2	
(2)												
(3)												
(4)												
(4)												
(5)												
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(15)												
(16)												
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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.